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A Comprehensive Guide To Project Management Schedule And Cost Control: Methods And Models For Managing The Project Lifecycle (FT Press Project Management)



Synopsis

Master all the modern project scheduling and cost control techniques you need, in one focused tutorial! Randal Wilson's Project Schedule & Cost Control isn't your typical project management guide: it's 100% focused on the specific principles, techniques, and best-practice methodologies of scheduling and cost control. Wilson illuminates key issues through the extensive use of graphs, charts, case studies, and worked examples; and calls your attention to crucial issues that "generic" PM books ignore. Coverage includes:

- Project structures, including differences between projects and programs, and how those differences affect costing and scheduling
- Initiation: how projects start, how to develop project charters and stakeholder registers, and how to manage stakeholders
- Planning, in depth: what costs must be addressed, and what schedule constraints must be considered
- Project schedule analysis: activity definition, WBS, and work packages; activity sequencing and diagramming; proven methodologies for estimating resources and activity durations; and schedule development
- Project cost analysis: gathering and estimating all project costs, including labor, materials, vendor bids, subcontractors, contracts, equipment, facilities, and direct/indirect costs. Budgeting via top-down, bottom-up, and activity-based methods
- Project monitoring and control: earned value, tracking Gantt, S-Curves, performance reviews, milestone analysis, change control systems, estimate at completion, forecasting, and much more

For both project management newcomers and working project managers who need to sharpen their skills

Book Information

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Customer Reviews

Very informative! A "must have" reference book on every project manager's desk!

Excellent guide to project management.

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